April 9, 2024

曰東牆工糕式会社

About us

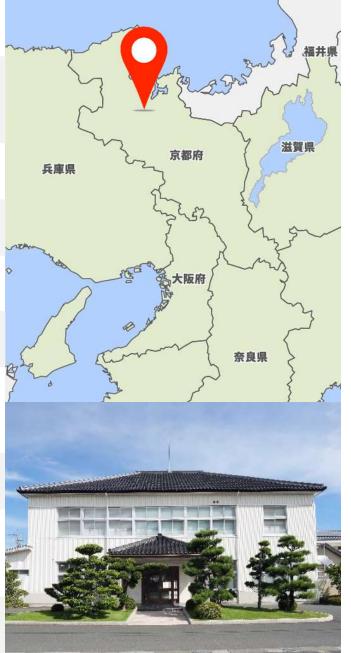


NITTOSEIKO

Corporate date

1

The Corporation	NITTOSEIKO CO., LTD.		
Representative	Chief Executive Officer Masami Zaiki		
	Chief Operating Officer Makoto Araga		
Listed on	Tokyo Stock Exchange Prime Market [5957]		
Founding	February 11, 1938		
Head Office	20 Umegahata, Inokura, Ayabe City, Kyoto, Japan		
Capital	3,522,000,000 yen		
Number of employees	1,940 (consolidated) 522 (Non-consolidated)		
	(As of December 31, 2023)		
Number of Group Companies	34 companies (14 domestic, 20 overseas)		
Main Businesses	Screw (industrial fasteners), Assembly machines,		
	Inspection equipment, Medical equipment		
Net sales(consolidated)	44,744 million yen (December 31, 2023)		



Mittoseiko Management policy and philosophy

▶ Basic Policy

Based on integrity, we will earn trust both at home and abroad and contribute to the development of the region

► Our creed (Company Motto)



Revised the "Commentary" in 2023 for the first time in 17 years.

We make a good self

We will promote our health, cultivate character, seek knowledge, hone skills, and build sound character

We do good work

We will make it a principle to be honest, never fail to improve, and cooperate with each other to produce good products and create a pleasant workplace

We make a good contribution

We will contribute to society through our work with a spirit of gratitude for the blessings of society that enables us to engage in our daily work.

▶ Background

Established by local volunteers in the rural community of Ayabe for the purpose of promoting the machinery industry

► Reason to keep head office in Ayabe City



NITTOSEIKO CO., LTD. at the time of its foundation

One of the objectives of the company's establishment "creation of local employment" is carried out

NITTOSEIKO

Directors

3

Chairman and Chief Executive Officer

President and Chief Operating Officer

Director and Managing ExecutiveOfficer

Director and Corporate Officer

Director and Corporate Officer

Director and Corporate Officer

Director (Outside)

Director (Outside)

Director (Outside)

Auditor (Full-time)

Auditor (Outside)

Auditor (Outside)

Corporate Officer

Corporate Officer

Corporate Officer

Corporate Officer

Masami Zaiki

Makoto Araga

Shigehiro Yamazoe

Nobuhiro Uejima

Shinichi Matsumoto

Motoki Asai

Mitsuru Shiomi

Kazuyuki Hirao

Konomi Katsumi

Akira Kitatani

Shinichirou Morita

Masahiko Naka

Masakazu Ishihara

Yasuhiro Ogumo

Kazuya Kirimura

Tadashi Uehara



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Organization chart

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NITTOSEIKO CO., LTD.

R&D and Pro Engineering 3 ncia <u>D</u> S **~** vision മ

and Production

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Secretarial Office

Promotion

Office of Sustainability

Auditing Department

5

■ Early years ■ Fasteners ■ Assembly machine ■ Control system ■ Medical 1930s 1980s 1940s 1950s 1960s In 1949 In 1963 In 1938 In 1956 In 1981 Started sales The founding of the Started Started manufacturing Launch of SCARA robot of precision screws production of industrial fasteners company cameras In 1967 Launch of TAPTITE 2000 In 1965 In 1949 Launch of screw Started manufacturing driving machines water volume meters

1990s

In 1996 Launch of automatic penetration machine [Geokarte |

In 1998 Launch of AC servo driver manufactured by our company

2000s

In 2000 Launch of sensor engineering system [MISTOL]



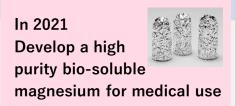
2010s

In 2018 Launch of the technology of tightly joining dissimilar materials [AKROSE]



2020s

In 2021 Launch of Screwdriving unit for universal robots PD400UR



In 2022 Launch of micro

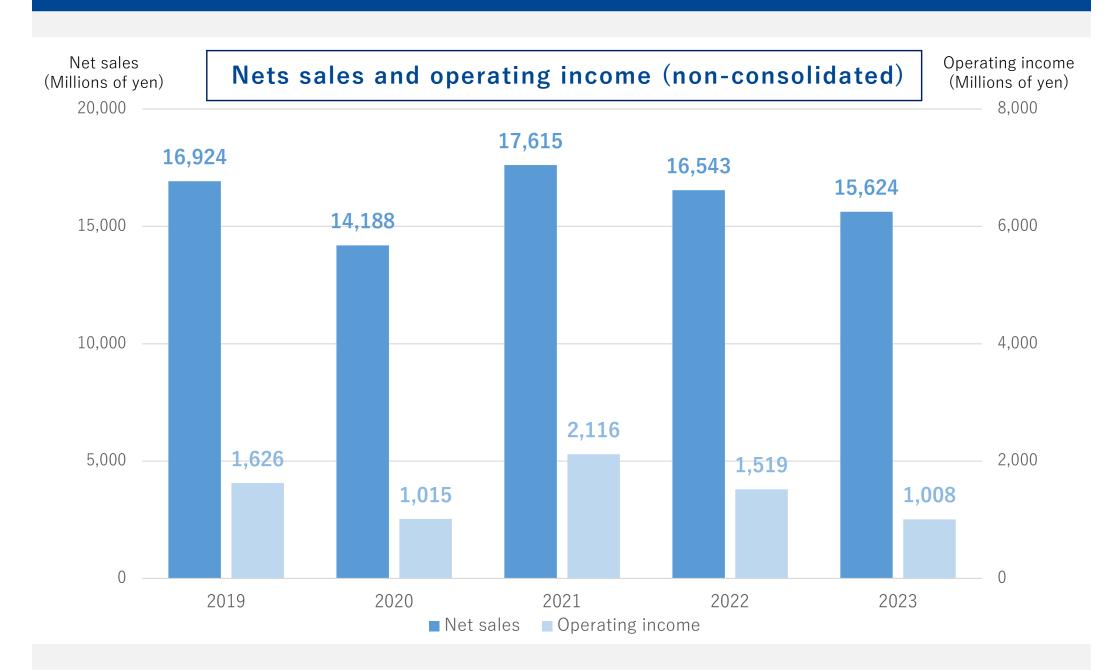


bubble shower system **FBUBLISS**



Performance trends

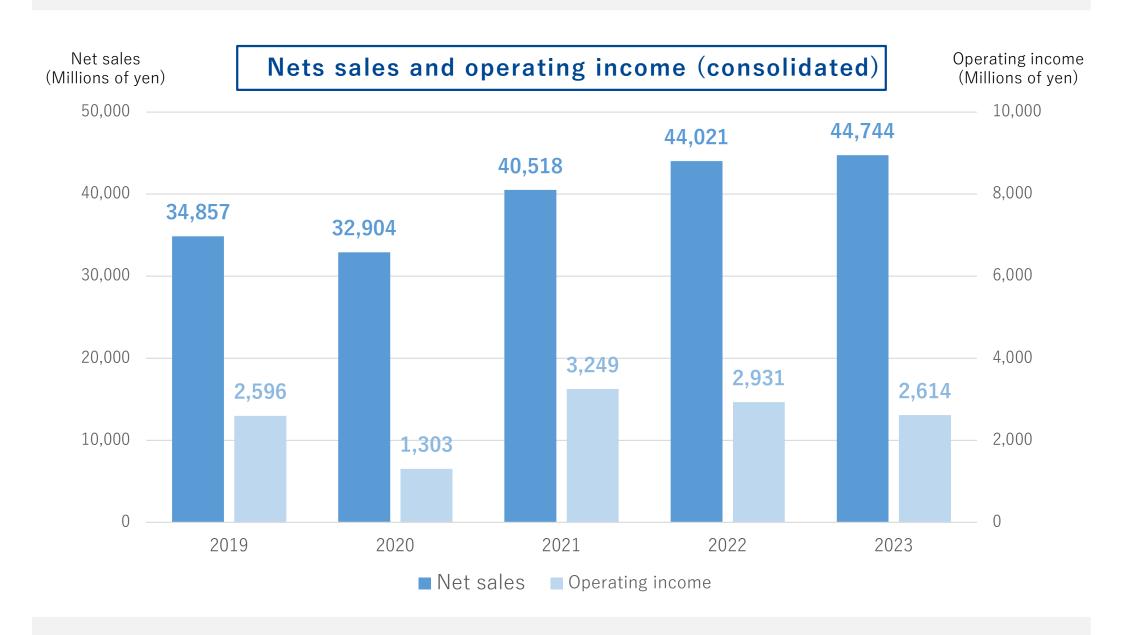
6





Performance trends

7



apanese network

► NITTOSEIKO domestic manufacturing bases









Shiroyama Factory



Control System Factory

(Fastener business Division)

(Assembly machine division)

(Control system division)

► NITTOSEIKO domestic sales offices

Base	Location	Sales	Base	Location	Sales
① Head Office	Ayabe, Kyoto	Assembly machine, control system	② Osaka Branch	Osaka, Higashi-Osaka	Fasteners, control systems
③ Nagoya Branch	Nagoya, Aichi	Fasteners, assembly machine, control system	④ Tokyo Branch	Yokohama, Kanagawa	Fasteners, assembly machine, control systems
5 Hiroshima Sales Office	Hiroshma	Assembly machine, control systems	⑥ Kyushu Branch Office	Fukuoka	Fasteners, assembly machine, control systems

Domestic Group Companies Segment: ● Fastener ▲ Assembly machine ■ Control system ♥ Medical

Manufacture

- 1 NITTOSEIKO CO., LTD.
- 2 NITTO KOSHIN CO., LTD.
- **3** TOYO ATSUZO CO., LTD.
- 4 NISSEI CO., LTD.
- 5 FINE CO., LTD.
- **6** TOYOSEIKO CO., LTD.
- 7 KYOEI SEISAKUSYO CO., LTD.
- **8** SHINWA SEIKO CO., LTD.
- **9** NITTOSEIKO ANALYTECH CO., LTD.
- **(III)** K.M. SEIKO CO., LTD.

- Sales
- 11 WAKO CO., LTD.
- 12 MATSUURAYA CO., LTD. [• 📥]
- 13 PINING CO., LTD.
- (4) KYUSHU NITTO SEIKO CO., LTD.

Others

- (5) NITTOSEIKO SWIMMY CO., LTD
- **1246**66



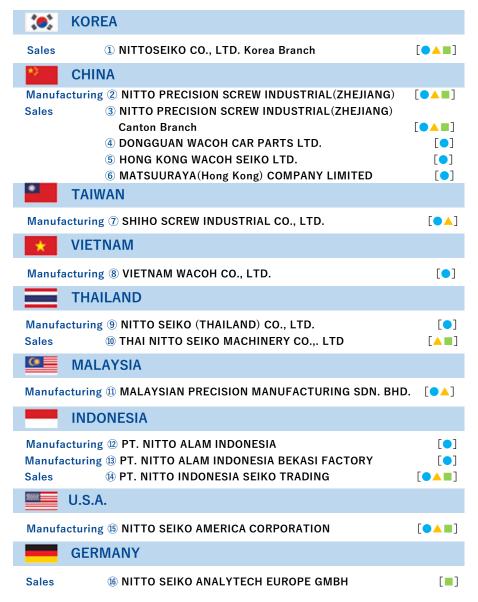




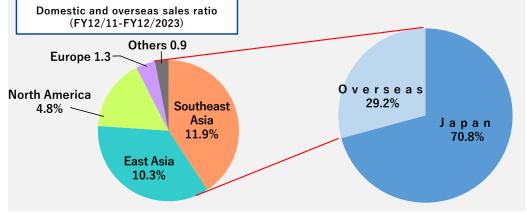


Global network

Global Network Segment: ● Fastener ▲ Assembly machine ■ Control system ♥ Medical

















- Rolling technology
- Fastening Technology







The machinery divisions

- Production labor saving technology
- Fastening systems technology

The Group's combined strength

The control system divisions

- Measurement and control technology
- Ground investigation technology





The medical divisions

Production technology R&D



Fastener business/overview

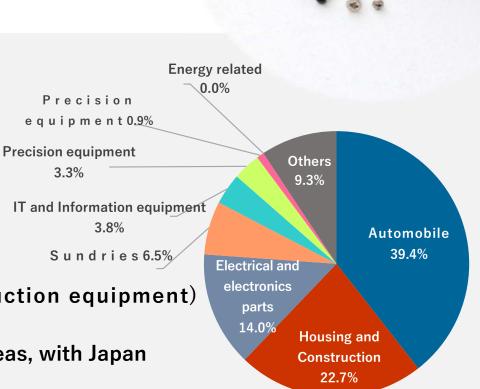
Creating the next generation's

conclusion ahead of the world

- More than 90,000 types made to order,2.2 billion pieces produced per month
- Leading manufacturer of precision screws and self-tapping screws
- In-house integrated production

 Sundries 6.5%

 (screw manufacturing tools, In-house production equipment)
- Global supplier with factories in 5 countries overseas, with Japan positioned as the mother factory



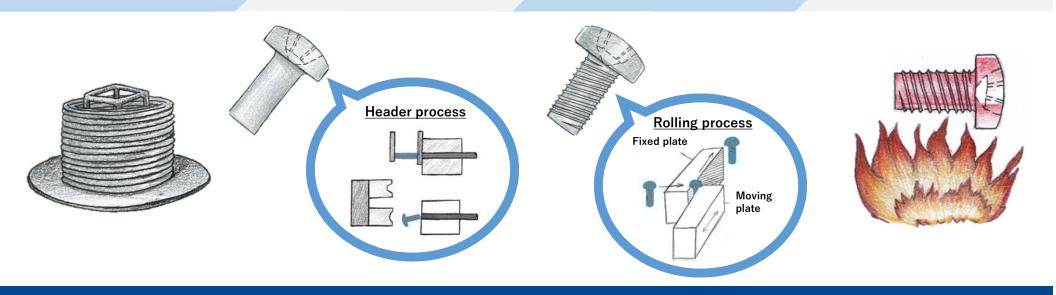
Fastener business/screw manufacturing method 12

1 Wire material

2 Header

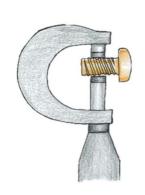
3 Rolling

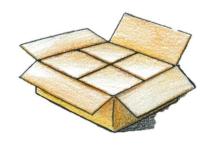
4 Heat treatment



Integrated production with in-house equipment









6 Inspection

7 Wrapping

8 Shipping

NITTOSEIKO Tastener business / proposal for automobile

13

Intake manifold [Engine cover Plug cord Alternator 🚺 Oil pump Engine plug VCT T Headlight Door mirror Water pump **High expectations** for increased demand for **CASE**

T Sunroof

Shift lever

Massist grip

m Seat belt

Seat belt

Rear door

Windshield

conditioning

m Air bag

Sensor

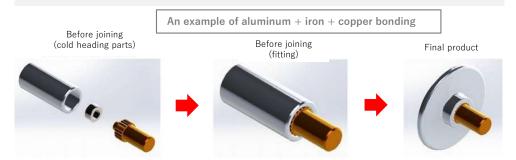
Fastener business/new products

14

► AKROSE®



A new method of joining dissimilar metals using cold heading technology



Launched in December 2023

► AKROSE® applied metal coating technology

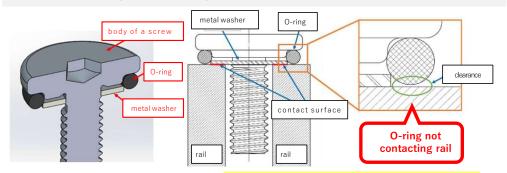
Supporting the materialization of parts with metal coating technology that replaces plating



► Aspha® WP

Launched in December 2023

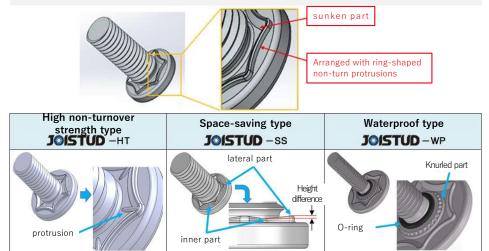
Waterproof screw that can be fastened with higher axial force in addition to waterproof performance by incorporating an O-ring + flat washer



▶ JOISTUD®

Launched in February 2023

Development of three types of high-performance products for clinching stud bolt "JOISTUD" according to the intended use



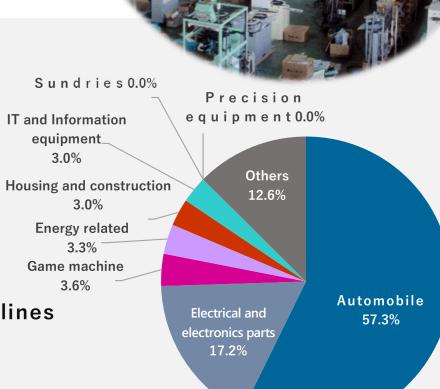
Assembly machine business/overview

Assembly automation

Pioneer of screw tightening machine

suggested optimization

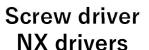
- Development of various screw fastening machines utilizing the know-how of screw manufacturers
- All NITTOSEIKO brand products that do not need to be combined with other companies' products
- FA equipment for transport and inspection has also been developed to support large assembly lines up to 200 meters in length



Assembly machine business/products

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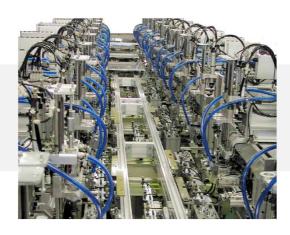




Screw driving robot



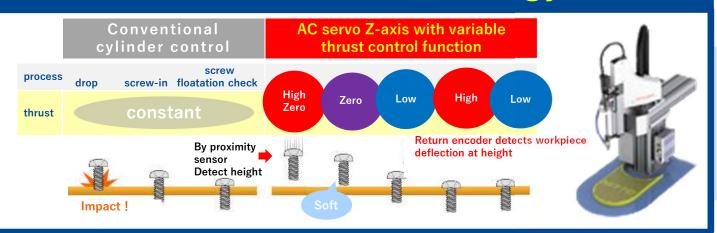
Screw · nuts · bolts feeder



Large assembly lines

Variable Thrust Control Technology

Allows ideal screw tightening close to hand-tightening



Assembly machine business/new products

Launched in December 2023

Launched in February 2024

► High torque model with CE marking

High-precision, high-performance screwdriver: Two high-torque models of NX driver T3 series newly upgraded to CE marking specifications



Tool Unit NX500T3-06S*-20



controller SD600T10-2020-CN

Capable of high-speed, high-precision tightening Collect tightening data

All 5 models in this series are now CE marked

► PD400 series CE marking specification

Screw tightening unit for cooperative robots: Two of the PD400 series models were newly upgraded to CE marking specifications

For universal robots PD400UR series



PD400UR-M (Magnet type)

For TM robots PD400TM series



PD400UR-M (Vacuum specification)

Collaboration with Robot Makers
Helping to resolve labor shortages

NITTOSEIKO

Control system business/overview

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From fluid measurement to

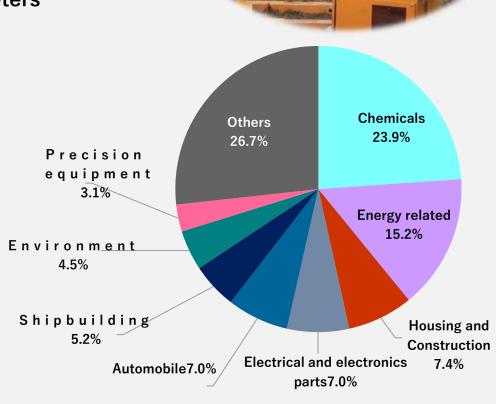
Safe and Secure Manufacturing inspection and cleaning

Providing a wide variety of products from flow meters for liquids to system products

Ground investigation machine "GeoCarte®" has 90% share of the industry

*Share in automatic type. According to our research

Microbubble cleaning system "Bub Limo®" makes Manufacturing Eco-friendly

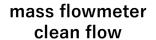


NITTOSEIKO

Control system business/products

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super rotary flowmeter



clamp-on type ultrasonic flowmeter

Flowmeters

Sales to all industries, including chemical, pharmaceutical, food, and shipbuilding industries

System Products

Micro bubble cleaning device
[Bubb Remo®]

Micro bubble technology that cleans with bubbles of 1 to 3 microns or less

High -performance inspection and sorting equipment 「MISTOL®」

Eliminates visual inspection oversights and inspection level variations, realizing speedy 100% inspection

Evolving ground investigation equipment [GeoKarte®]

Automated Swedish sounding test for the first time. High market share (90%) in ground investigation for detached houses







New GeoKarte IV to be launched in 2020



Control system business/new products 20

► Electronic flowmeter eye series Bluetooth® communication function model

Launched in June 2023

Dedicated app allows easy operation of the flowmeter from a smartphone

Bluetooth® communication

Sending and receiving email

Flowmeter

Smart phone

Various data

Intuitive operation with the dedicated "F-Blue®" application

Speedy resolution of measurement problems with enhanced inquiry functions ► High-performance inspection and sorting equipment MISTOL®AI

Launched in November 2023

Streamlines image settings and makes settings independent of operator skill level



Standard

Robot type

Easy to set up and operate, even for previously difficult inspections

Reduction of man-hours for setup Realizes accurate and stable inspections

21

New technology to improve the environment

Create peace and bring forth people's smile

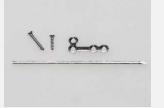
and quality of life in the medical field

- New project that launched in 2020
- ▶ Released medical illuminator 「FREELED」
- Developed the world's first technology "highly pure magnesium material with in vivo solubility for medical use" and testing is underway to commercialize it
- In vivo soluble high-purity magnesium material for medical use

June 2023 Japan patent granted

When used as medical implants, they dissolve in the body, eliminating the need for surgical removal*. Developing various shapes of products by utilizing our know-how of fastening technology.





► Medical illuminator

「FREELED」

Illuminator to illuminate the affected area during surgery. LED light that does not easily increase the temperature of the lighting section, and can emit light with a color close to natural light and high brightness.

*Depends on the conditions of the bonding surgery.

Medium-term management plan

Aiming to be a "manufacturing solution group"

recognized and sought after around the world



Materiality

Regional development · next generation development

Contributing to the vitalization of regional industrial development as a connector hub company

Operational financial support through naming rights

[Ayabe · NITTOSEIKO arena]



Supporting the creation of a safe and secure environment in which Ayabe citizens can engage in lively activities with a smile.

[Ayabe · NITTOSEIKO stadium]



In summer, qualifying games are held for high school baseball players aiming for the Koshien.

► Loosening screw present campaign to support students for entrance exams



Since 2014, we have been gifting our "GIZATITE" anti-looseness screws to the general public in the hope that they will learn the importance of screws.

Donated children's books to Ayabe City Library



We have published three books so far. Donated children's books to the Ayabe city library with the royalties. Original storyboard shelves donated in 2023.

Materiality

Environment

Protecting the Global Environment from a local perspective from the Land of Ayabe

▶ Reduction of CO2 emissions

With a view to becoming carbon neutral by 2050, each plant is working to reduce CO2 emissions by 30% by 2030 compared to 2019 levels.

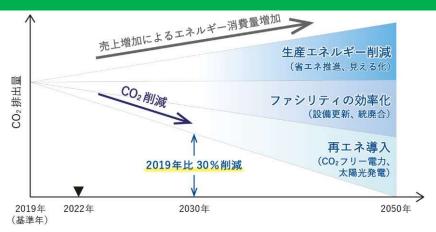
Creation of products with reduced environmental impact

Launched development of industrial cleaning equipment that uses microbubble generation technology to eliminate the use of solvents, as well as new organic solvent recycling and recovery equipment.





Organic solvent recycling equipment *Image



Model Forest Activities

Became a member of Kyoto Model Forest Association and conducted forest conservation activities in the Kanbayashi forest area of Ayabe City in collaboration with Ayabe City, Kyoto Prefecture.





Materiality

Human Resource Development

Our unique human resource development system creates an environment where everyone can work with energy and passion

► Health management

Selected as Health Management Brand 2022 and Excellent Health Management Corporation 2024 (White 500). Currently promoting "Nicotto7", an initiative to challenge employees in the three areas of lifestyle-related diseases, mental health, and work-life balance.

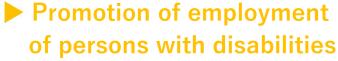


Promotion of women in the workplace

Received a three-star rating: "Kurumin Certification," a sign of a company that supports child-rearing; "Nadeshiko Brand," a listed company that excels in women's activities; and "Eruboshi," a company that promotes women's activities.



- 4 original in-house textbooks
- Educational credit system for self-development



Established a special subsidiary, NITTOSEIKO SWIMMY, to create a comfortable working environment for people with disabilities. In addition, one of our employees received the Kyoto Governor's Commendation Governor's Commendation for excellent workers.





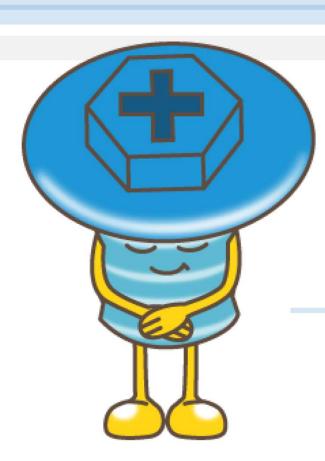












Thank you for listening