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Summary of Consolidated Financial Results for the Year Ended December 31, 2024 (Based on Japanese GAAP)

February 7, 2025

Company name:	Nittoseiko Co.,Ltd.	
Stock exchange listing:	Tokyo	
Stock code:	5957 URL https://www.nittoseiko.c	co.jp/
Representative:	President	Makoto Araga
Inquiries:	Director, Accounting & Finance Division	Shinichi Matsumoto TEL (0773)42-3111
Scheduled date of ordin	nary general meeting of shareholders:	March 27, 2025
Scheduled date to file S	Securities Report:	March 28, 2025
Scheduled date to comm	nence dividend payments:	March 28, 2025
Preparation of supplem	entary material on financial results:	Yes
Holding of financial res	sults meeting:	Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2024 (from January 1, 2024 to December 31, 2024)

(1) Consolidated operating results Percentages indicate year-on-year changes								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2024	47,069	5.2	3,326	27.3	3,573	26.0	2,199	26.8
Year ended December 31, 2023	44,744	1.6	2,614	(10.8)	2,835	(12.4)	1,734	(5.1)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2024	60.18	-	6.6	6.6	7.1
Year ended December 31, 2023	46.95	-	5.5	5.3	5.8

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2024	55,604	38,591	61.5	943.69
As of December 31, 2023	53,344	36,402	60.7	886.65

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2024	3,707	(899)	(1,426)	9,604
Year ended December 31, 2023	3,151	(1,187)	(2,074)	8,027

2. Cash dividends

	Annual dividends per share					Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2023	-	9.00	-	9.00	18.00	674	38.3	2.1
Year ended December 31, 2024	-	9.50	-	10.00	19.50	722	32.4	2.1
Year ending December 31, 2025 (Forecast)	-	10.00	-	10.00	20.00		31.5	

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

						-			
							Percentages in	dicate ye	ear-on-year changes
	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending June 30, 2025	24,400	9.0	1,400	(6.3)	1,500	(6.8)	900	(10.6)	24.83
Full year	50,100	6.4	3,600	8.2	3,700	3.5	2,300	4.6	63.46

No

4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2024

(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period fina	ncial statements
Changes in accounting policies due to revisions to accounting standards and other regulations:	No
Changes in accounting policies due to other reasons:	No
Changes in accounting estimates:	No
Restatement of prior period financial statements:	No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	As of December 31, 2024	39,985,017 shares	As of December 31, 2023	39,985,017 shares
N	Number of treasury shares at the end of the	period		
	As of December 31, 2024	3,739,860 shares	As of December 31, 2023	3,438,383 shares
Ι	Average number of shares during the period	d		
	Year ended December 31, 2024	36,551,131 shares	Year ended December 31, 2023	36,946,218 shares

Consolidated financial statements

Consolidated balance sheets

Current assets Search Cash and deposits 8,849,940 10,580,37 Notes and accounts receivable - trade 8,722,766 8,126,00 Electronically recorded monetary claims - operating 4,071,362 5,192,00 Securities – 150,16 Merchandise and finished goods 4,729,069 4,884,52 Work in process 3,184,409 2,914,03 Raw materials and supplies 3,110,265 3,194,25 Accounts receivable - other 622,622 724,83 Other 535,239 741,53 Allowance for doubtful accounts (2,725) (2,97) Total current assets 33,822,950 36,6504,85 Non-current assets 3,005,785 3,000,5785 Property, plant and equipment 4,075,488 3,988,46 Machinery, equipment and vehicles, net 3,105,785 3,010,51 Land 5,671,521 5,634,42 Construction in progress 756,533 847,11 Other, net 520,656 522,51 Total property, plant and equipment <			(Thousands of yen
Current assets Search Cash and deposits 8,849,940 10,580,37 Notes and accounts receivable - trade 8,722,766 8,126,00 Electronically recorded monetary claims - operating 4,071,362 5,192,00 Securities – 150,16 Merchandise and finished goods 4,729,069 4,884,52 Work in process 3,184,409 2,914,03 Raw materials and supplies 3,110,265 3,194,25 Accounts receivable - other 622,622 724,83 Other 535,239 741,53 Allowance for doubtful accounts (2,725) (2,97) Total current assets 33,822,950 36,6504,85 Non-current assets 3,005,785 3,000,5785 Property, plant and equipment 4,075,488 3,988,46 Machinery, equipment and vehicles, net 3,105,785 3,010,51 Land 5,671,521 5,634,42 Construction in progress 756,533 847,11 Other, net 520,656 522,51 Total property, plant and equipment <		As of December 31, 2023	As of December 31, 2024
Cash and deposits 8,849,940 10,580,37 Notes and accounts receivable - trade 8,722,766 8,126,02 Electronically recorded monetary claims - operating 4,071,362 5,192,03 Securities - 150,16 Merchandise and finished goods 4,729,069 4,884,52 Work in process 3,184,409 2,914,05 Raw materials and supplies 3,110,265 3,194,22 Accounts receivable - other 622,622 724,83 Other 6335,239 741,53 Allowance for doubtful accounts (2,725) (2,97 Total current assets 33,822,950 36,504,85 Non-current assets 33,822,950 36,504,85 Non-current assets 3,105,785 3,010,58 Land 5,671,521 5,634,43 Construction in progress 756,533 847,111 Other, net 520,656 522,57 Total property, plant and equipment 14,129,885 14,003,14 Intangible assets 36,875 30,077 Goodwill 392,569 </td <td>Assets</td> <td></td> <td></td>	Assets		
Notes and accounts receivable - trade 8,722,766 8,126,02 Electronically recorded monetary claims - operating 4,071,362 5,192,03 Securities – 150,16 Merchandise and finished goods 4,729,069 4,884,52 Work in process 3,184,409 2,914,03 Raw materials and supplies 3,110,265 3,194,29 Accounts receivable - other 622,622 724,83 Other 535,239 741,53 Allowance for doubtful accounts (2,725) (2,97) Total current assets 33,822,950 36,504,85 Non-current assets 33,822,950 36,504,85 Non-current assets 33,822,950 36,504,85 Non-current assets 33,822,950 36,504,85 Non-current assets 31,05,785 3,010,58 Land 5,671,521 5,634,43 Construction in progress 756,533 847,11 Other, net 1520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets	Current assets		
Electronically recorded monetary claims - operating $4,071,362$ $5,192,03$ Securities - $150,16$ Merchandise and finished goods $4,729,069$ $4,884,52$ Work in process $3,184,409$ $2,914,05$ Raw materials and supplies $3,110,265$ $3,194,25$ Accounts receivable - other $622,622$ $724,83$ Other $535,239$ $741,53$ Allowance for doubful accounts $(2,725)$ $(2,97)$ Total current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,630,485$ Non-current assets $3105,785$ $3,000,55$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $368,75$ 30.97 Goodwill $392,569$ $329,75$ Customer related assets $183,750$ $154,35$ <td< td=""><td>Cash and deposits</td><td>8,849,940</td><td>10,580,37</td></td<>	Cash and deposits	8,849,940	10,580,37
Securities–150.16Merchandise and finished goods $4,729,069$ $4.884,52$ Work in process $3,110,265$ $3,194,25$ Raw materials and supplies $3,110,265$ $3,194,25$ Accounts receivable - other $622,622$ $724,83$ Other $535,239$ $741,53$ Allowance for doubful accounts $(2,725)$ $(2,97)$ Total current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $31,05,785$ $3,010,55$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $368,75$ $30,97$ Customer related assets $368,75$ $30,97$ Technology related assets $183,750$ $154,35$ Other $25,227$ $28,55$ Total intangible assets $999,754$ $864,42$ Investment sand other assets $11,61,896$ $79,991$ Deferred tax assets $663,219$ $644,50$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,000)$ Total investment sand other assets $4,391,547$ $4,231,83$ Total non-current assets $19,521,287$ $19,099,393$	Notes and accounts receivable - trade	8,722,766	8,126,02
Merchandise and finished goods $4,729,069$ $4,884,52$ Work in process $3,184,409$ $2,914,05$ Raw materials and supplies $3,110,265$ $3,194,25$ Accounts receivable - other $622,622$ $724,83$ Other $535,229$ $741,53$ Allowance for doubtful accounts $(2,725)$ $(2,27)$ Total current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $3,105,785$ $3,010,55$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $36,875$ $30,975$ Software $36,875$ $30,977$ Customer related assets $183,750$ $154,35$ Other $25,227$ $28,55$ Total intangible assets $999,754$ $864,42$ Investment securities $1,161,896$ $759,91$ Deferred tax assets $663,219$ $644,56$ Retirement benefit asset $19,68,354$ $2,301,18$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,000)$ Total investments and other assets $4,391,547$ $4,231,83$ Total non-current assets $19,521,287$ $19,099,393$	Electronically recorded monetary claims - operating	4,071,362	5,192,03
Work in process $3,184,409$ $2,914,05$ Raw materials and supplies $3,110,265$ $3,194,29$ Accounts receivable - other $622,622$ $724,83$ Other $535,239$ $741,53$ Allowance for doubtful accounts $(2,725)$ $(2,97)$ Total current assets $33,822,950$ $36,504,85$ Non-current assets $3,105,785$ $3,005,58$ $3,005,58$ Land $5,671,521$ $5,634,43$ $5,661,533$ $847,11$ Other, net $520,656$ $522,251$ 70 tal property, plant and equipment $14,129,985$ $14,003,14$ Intagible assets $366,875$ $30,97$ $52,227$ $28,55$ Other $25,227$ $28,552$ $36,6354$ $2,301,$	Securities	_	150,16
Raw materials and supplies 3,110,265 3,194,29 Accounts receivable - other 622,622 724,83 Other 335,239 741,53 Allowance for doubtful accounts (2,725) (2,97 Total current assets 33,822,950 36,504,85 Non-current assets 33,822,950 36,504,85 Non-current assets 3,105,785 3,010,58 Property, plant and equipment 3,105,785 3,010,58 Buildings and structures, net 4,075,488 3,988,49 Machinery, equipment and vehicles, net 3,105,785 3,010,58 Land 5,671,521 5,634,43 Construction in progress 756,533 847,11 Other, net 520,656 522,57 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 36,875 30,97 Software 36,875 30,97 Customer related assets 183,750 154,355 Other 252,27 28,55 Total intangible assets 999,754 864,42	Merchandise and finished goods	4,729,069	4,884,52
Accounts receivable - other $622,622$ $724,83$ Other $535,239$ $741,53$ Allowance for doubtful accounts $(2,725)$ $(2,97)$ Total current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $4,075,488$ $3,988,46$ Machinery, equipment and vehicles, net $3,105,785$ $3,010,58$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $36,875$ $30,97$ Goodwill $392,569$ $329,75$ Customer related assets $36,875$ $30,97$ Technology related assets $183,750$ $154,35$ Other $25,227$ $28,55$ Total intangible assets $999,754$ $864,42$ Investment sand other assets $1,161,896$ $759,91$ Deferred tax assets $663,219$ $644,50$ Retirement benefit asset $1,968,354$ $2,301,18$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,000)$ Total investments and other assets $4,391,547$ $4,231,83$ Total non-current assets $19,521,287$ $19,099,39$	Work in process	3,184,409	2,914,05
Other $535,239$ $741,53$ Allowance for doubtful accounts $(2,725)$ $(2,97)$ Total current assets $33,822,950$ $36,504,83$ Non-current assets $33,822,950$ $36,504,83$ Non-current assets $33,822,950$ $36,504,83$ Property, plant and equipment $4,075,488$ $3,988,49$ Machinery, equipment and vehicles, net $3,105,785$ $3,010,58$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $36,875$ $30,97$ Customer related assets $36,875$ $30,97$ Customer related assets $36,875$ $30,97$ Technology related assets $183,750$ $154,35$ Investments and other assets $999,754$ $864,42$ Investment scurities $1,161,896$ $759,91$ Deferred tax assets $663,219$ $644,50$ Retirement benefit asset $1,968,354$ $2,301,18$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,00)$ Total investments and other assets $4,391,547$ $4,231,83$ Total investments and other assets $4,391,547$ $4,231,83$ Total non-current assets $19,521,287$ $19,099,39$	Raw materials and supplies	3,110,265	3,194,29
Allowance for doubtful accounts $(2,725)$ $(2,97)$ Total current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Non-current assets $33,822,950$ $36,504,85$ Property, plant and equipment $4,075,488$ $3,988,46$ Buildings and structures, net $3,105,785$ $3,010,58$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $368,75$ $30,97$ Goodwill $392,569$ $329,75$ Customer related assets $36,875$ $30,97$ Technology related assets $183,750$ $154,35$ Other $25,227$ $28,55$ Total intangible assets $999,754$ $864,42$ Investment securities $1,161,896$ $759,91$ Deferred tax assets $663,219$ $644,50$ Retirement benefit asset $1,968,354$ $2,301,18$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,000)$ Total investments and other assets $4,391,547$ $4,231,83$ Total non-current assets $99,933$ $99,933$	Accounts receivable - other	622,622	724,83
Total current assetsNon-current assetsProperty, plant and equipmentBuildings and structures, net $4,075,488$ $3,988,49$ Machinery, equipment and vehicles, net $3,105,785$ $3,010,58$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $36,875$ $30,97$ Customer related assets $36,875$ $30,97$ Technology related assets $183,750$ $154,35$ Other $25,227$ $28,55$ Total intangible assets $999,754$ $864,42$ Investment securities $1,161,896$ $759,91$ Deferred tax assets $663,219$ $644,50$ Retirement benefit asset $1,968,354$ $2,301,18$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,000)$ Total investments and other assets $4,391,547$ $4,2318,33$ Total non-current assets $19,521,287$ $19,099,393$	Other	535,239	741,53
Non-current assetsProperty, plant and equipmentBuildings and structures, net4,075,488Machinery, equipment and vehicles, net3,105,785Land5,671,521Construction in progress756,533Retirement progress756,533Software361,332Goodwill392,569Goodwill392,569Customer related assets36,875Other25,227Total intangible assets183,750Investment sand other assets999,754Investment securities1,161,896Investment benefit asset663,219Other599,077Software states1,968,354Quarter of doubtful accounts(1,000)Other599,077Software states1,968,354Software states1,968,354Software states1,968,354Software states1,968,354Software states1,968,354Software states1,968,354Software states1,969,354Software states1,968,354Software states1,968,354Software states1,969,354Software states1,969,354Software states1,969,354Software states1,969,354Software states1,969,354Software states1,969,354Software states1,969,354Software states1,969,354Software states1,952,1,287Software states19,952,1,287Software states19,952,1,287 </td <td>Allowance for doubtful accounts</td> <td>(2,725)</td> <td>(2,97</td>	Allowance for doubtful accounts	(2,725)	(2,97
Property, plant and equipment Buildings and structures, net 4,075,488 3,988,49 Machinery, equipment and vehicles, net 3,105,785 3,010,58 Land 5,671,521 5,634,43 Construction in progress 756,533 847,11 Other, net 520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 361,332 320,78 Software 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other asse	Total current assets	33,822,950	36,504,85
Buildings and structures, net $4,075,488$ $3,988,49$ Machinery, equipment and vehicles, net $3,105,785$ $3,010,58$ Land $5,671,521$ $5,634,43$ Construction in progress $756,533$ $847,11$ Other, net $520,656$ $522,51$ Total property, plant and equipment $14,129,985$ $14,003,14$ Intangible assets $361,332$ $320,78$ Goodwill $392,569$ $329,75$ Customer related assets $36,875$ $30,97$ Customer related assets $36,875$ $30,97$ Technology related assets $183,750$ $154,35$ Other $25,227$ $28,55$ Total intangible assets $999,754$ $864,42$ Investments and other assets $1,161,896$ $759,91$ Deferred tax assets $663,219$ $644,50$ Retirement benefit asset $1,968,354$ $2,301,18$ Other $599,077$ $527,22$ Allowance for doubtful accounts $(1,000)$ $(1,000)$ Total invest	Non-current assets		
Machinery, equipment and vehicles, net 3,105,785 3,010,58 Land 5,671,521 5,634,43 Construction in progress 756,533 847,11 Other, net 520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 36,875 30,97 Technology related assets 999,754 864,42 Investments and other assets 999,754 864,42 Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total nor-current assets 4,391,547 4,231,83 Total nor-current assets 19,521,287 19,099,39	Property, plant and equipment		
Machinery, equipment and vehicles, net 3,105,785 3,010,58 Land 5,671,521 5,634,43 Construction in progress 756,533 847,11 Other, net 520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 36,875 30,97 Technology related assets 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,35	Buildings and structures, net	4,075,488	3,988,49
Land 5,671,521 5,634,43 Construction in progress 756,533 847,11 Other, net 520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,33			3,010,58
Other, net 520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39	Land	5,671,521	5,634,43
Other, net 520,656 522,51 Total property, plant and equipment 14,129,985 14,003,14 Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,35	Construction in progress	756,533	847,11
Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39		520,656	522,51
Intangible assets 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,35	Total property, plant and equipment	14,129,985	14,003,14
Software 361,332 320,78 Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 999,754 864,42 Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,35	Intangible assets		
Goodwill 392,569 329,75 Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Qther 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,354	-	361,332	320,78
Customer related assets 36,875 30,97 Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39	Goodwill		
Technology related assets 183,750 154,35 Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39	Customer related assets		
Other 25,227 28,55 Total intangible assets 999,754 864,42 Investments and other assets 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39	Technology related assets		
Total intangible assets999,754864,42Investments and other assetsInvestment securitiesInvestment securities1,161,896Deferred tax assets663,219663,219644,50Retirement benefit asset1,968,3542,301,18Other599,077527,22Allowance for doubtful accounts(1,000)(1,000)(1,000)Total investments and other assets19,521,28719,099,39			
Investments and other assetsInvestment securities1,161,896Deferred tax assets663,219Retirement benefit asset1,968,354Other599,077Allowance for doubtful accounts(1,000)Total investments and other assets4,391,547Alowance for doubtful accounts19,521,28719,099,39	Total intangible assets	999.754	
Investment securities 1,161,896 759,91 Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39			,
Deferred tax assets 663,219 644,50 Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39		1,161,896	759,91
Retirement benefit asset 1,968,354 2,301,18 Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39	Deferred tax assets		
Other 599,077 527,22 Allowance for doubtful accounts (1,000) (1,000) Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39	Retirement benefit asset		
Allowance for doubtful accounts(1,000)(1,000)Total investments and other assets4,391,5474,231,833Total non-current assets19,521,28719,099,393			
Total investments and other assets 4,391,547 4,231,83 Total non-current assets 19,521,287 19,099,39			
Total non-current assets 19,521,287 19,099,39			
	Total assets	53,344,237	55,604,25

		(Thousands of yen)
	As of December 31, 2023	As of December 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,333,229	4,189,017
Electronically recorded obligations - operating	4,282,701	4,646,173
Short-term borrowings	1,574,380	1,325,290
Accounts payable - other	323,614	339,085
Income taxes payable	558,472	733,107
Provision for bonuses	263,123	225,100
Other	1,565,761	1,742,358
Total current liabilities	12,901,282	13,200,133
Non-current liabilities		
Long-term borrowings	358,469	235,303
Provision for directors' retirement benefits	159,236	143,619
Provision for share-based remuneration for directors (and	02.202	121,04
other officers)	93,303	
Deferred tax liabilities	584,378	666,31
Retirement benefit liability	1,869,882	1,840,25
Other	974,885	805,95
Total non-current liabilities	4,040,155	3,812,492
Total liabilities	16,941,438	17,012,62
Net assets		
Shareholders' equity		
Share capital	3,522,580	3,522,58
Capital surplus	2,767,848	2,767,84
Retained earnings	26,632,568	28,026,05
Treasury shares	(1,562,112)	(1,778,56
Total shareholders' equity	31,360,884	32,537,91
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	114,013	156,24
Foreign currency translation adjustment	456,875	896,672
Remeasurements of defined benefit plans	472,214	613,35
Total accumulated other comprehensive income	1,043,103	1,666,26
Non-controlling interests	3,998,810	4,387,44
Total net assets	36,402,799	38,591,62
Total liabilities and net assets	53,344,237	55,604,255
Total habilities and liet assets	55,577,257	55,004,2

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2023	December 31, 2024
Net sales	44,744,163	47,069,948
Cost of sales	34,561,117	35,829,224
Gross profit	10,183,046	11,240,724
- Selling, general and administrative expenses	7,568,829	7,914,044
- Operating profit	2,614,216	3,326,679
Non-operating income		
Interest income	31,611	39,768
Dividend income	14,010	11,200
Rental income	92,076	84,280
Foreign exchange gains	57,570	69,786
Sales scrap	14,165	13,503
Surrender value of insurance policies	_	56,603
Share of profit of entities accounted for using equity method	28,429	16,451
Other	131,154	141,546
- Total non-operating income	369,020	433,141
Non-operating expenses		
Interest expenses	17,252	21,605
Rental costs	77,066	80,794
Other	53,417	83,594
- Total non-operating expenses	147,736	185,994
Ordinary profit	2,835,499	3,573,826
Extraordinary income	, ,	
Gain on sales of non-current assets	19,674	8,680
Gain on sales of investment securities	30,024	6,940
Gain on revision of retirement benefit plan	36,357	· _
Total extraordinary income	86,055	15,620
Extraordinary losses	,	,
Loss on sales of non-current assets	_	65,487
Loss on disposal of non-current assets	39,785	19,821
Loss on valuation of investment securities	50,912	31,464
Loss on sales of shares of subsidiaries and associates	_	30,567
- Total extraordinary losses	90,698	147,341
Profit before income taxes	2,830,857	3,442,106
Income taxes - current	832,420	1,020,468
Income taxes - deferred	23,243	5,029
Total income taxes	855,664	1,025,498
Profit	1,975,192	2,416,607
Profit attributable to non-controlling interests	240,617	217,093
Profit attributable to owners of parent	1,734,574	2,199,514
	1,/54,5/4	2,199,314

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2023	December 31, 2024
Profit	1,975,192	2,416,607
Other comprehensive income		
Valuation difference on available-for-sale securities	60,868	55,758
Foreign currency translation adjustment	515,829	701,458
Remeasurements of defined benefit plans, net of tax	340,651	141,136
Share of other comprehensive income of entities accounted for using equity method	(1,888)	(5,782)
Total other comprehensive income	915,461	892,571
Comprehensive income	2,890,654	3,309,178
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,505,051	2,822,675
Comprehensive income attributable to non-controlling interests	385,602	486,503

Consolidated statements of changes in equity

Fiscal year ended December 31, 2023

					(Thousands of yen)				
		Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity				
Balance at beginning of period	3,522,580	2,674,370	25,534,331	(1,246,518)	30,484,763				
Changes during period									
Dividends of surplus			(636,336)		(636,336)				
Profit attributable to owners of parent			1,734,574		1,734,574				
Purchase of treasury shares				(222,116)	(222,116)				
Disposal of treasury shares		93,478		(93,478)	-				
Net changes in items other than shareholders' equity									
Total changes during period	—	93,478	1,098,237	(315,594)	876,121				
Balance at end of period	3,522,580	2,767,848	26,632,568	(1,562,112)	31,360,884				

		Accumulated other co	omprehensive income	e		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	60,050	81,013	131,562	272,627	3,744,604	34,501,994
Changes during period						
Dividends of surplus						(636,336)
Profit attributable to owners of parent						1,734,574
Purchase of treasury shares						(222,116)
Disposal of treasury shares						—
Net changes in items other than shareholders' equity	53,963	375,861	340,651	770,476	254,206	1,024,683
Total changes during period	53,963	375,861	340,651	770,476	254,206	1,900,804
Balance at end of period	114,013	456,875	472,214	1,043,103	3,998,810	36,402,799

Fiscal year ended December 31, 2024

(Thousands of yen)

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	3,522,580	2,767,848	26,632,568	(1,562,112)	31,360,884		
Changes during period							
Dividends of surplus			(689,171)		(689,171)		
Profit attributable to owners of parent			2,199,514		2,199,514		
Purchase of treasury shares				(217,653)	(217,653)		
Disposal of treasury shares				1,200	1,200		
Change in scope of consolidation			(116,854)		(116,854)		
Net changes in items other than shareholders' equity							
Total changes during period	—	_	1,393,487	(216,452)	1,177,035		
Balance at end of period	3,522,580	2,767,848	28,026,056	(1,778,565	32,537,919		

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	114,013	456,875	472,214	1,043,103	3,998,810	36,402,799
Changes during period						
Dividends of surplus						(689,171)
Profit attributable to owners of parent						2,199,514
Purchase of treasury shares						(217,653)
Disposal of treasury shares						1,200
Change in scope of consolidation						(116,854)
Net changes in items other than shareholders' equity	42,227	439,796	141,136	623,161	388,633	1,011,795
Total changes during period	42,227	439,796	141,136	623,161	388,633	2,188,830
Balance at end of period	156,241	896,672	613,351	1,666,265	4,387,444	38,591,629

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2023	December 31, 2024
Cash flows from operating activities		
Profit before income taxes	2,830,857	3,442,106
Depreciation	1,489,734	1,402,188
Increase (decrease) in provision for bonuses	(6,105)	(41,396
Increase (decrease) in retirement benefit liability	(7,970)	(30,691
Decrease (increase) in retirement benefit asset	(275,311)	(197,764
Interest and dividend income	(45,621)	(50,969
Interest expenses	17,252	21,605
Share of loss (profit) of entities accounted for using equity	(28,429)	(16,45)
method		
Loss (gain) on sales of investment securities	(30,024)	(6,940
Loss (gain) on valuation of investment securities	50,912	31,464
Loss (gain) on sales of shares of subsidiaries and associates	—	30,56
Loss (gain) on disposal of non-current assets	39,785	19,82
Loss (gain) on sales of non-current assets	(19,674)	56,80
Decrease (increase) in trade receivables	1,348,746	(339,89
Decrease (increase) in inventories	(829,440)	204,30
Increase (decrease) in trade payables	(428,020)	89,45
Increase (decrease) in accrued consumption taxes	(2,634)	160,75
Increase (decrease) in accrued expenses	26,312	(62,58
Other, net	35,645	(181,00
Subtotal	4,166,012	4,531,37
Interest and dividends received	45,032	52,93
Interest paid	(19,449)	(20,94
Income taxes paid	(1,040,145)	(855,44
Net cash provided by (used in) operating activities	3,151,449	3,707,92
- Cash flows from investing activities		
Payments into time deposits	(453,816)	(287,74
Proceeds from withdrawal of time deposits	436,694	208,53
Purchase of property, plant and equipment	(1,131,196)	(937,30)
Proceeds from sales of property, plant and equipment	23,984	46,60
Payments for retirement of property, plant and equipment	(39,785)	(19,82
Purchase of investment securities	(5,839)	(106,31
Proceeds from sales of investment securities	109,802	33,38
Proceeds from redemption of investment securities	_	100,00
Proceeds from sales of shares of subsidiaries and associates	_	180,000
Loan advances	(1,075)	(1,30
Collection of loans receivable	1,561	2,050
Other, net	(128,043)	(117,213
Net cash provided by (used in) investing activities	(1,187,714)	(899,135

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2023	December 31, 2024
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(807,500)	(200,000)
Repayments of long-term borrowings	(256,460)	(172,256)
Proceeds from sales of treasury shares	286,230	1,200
Purchase of treasury shares	(506,218)	(250,837)
Dividends paid	(636,336)	(689,171)
Dividends paid to non-controlling interests	(131,396)	(97,869)
Other, net	(22,967)	(17,742)
Net cash provided by (used in) financing activities	(2,074,648)	(1,426,676)
Effect of exchange rate change on cash and cash equivalents	(167,868)	195,387
Net increase (decrease) in cash and cash equivalents	(278,782)	1,577,502
Cash and cash equivalents at beginning of period	8,305,927	8,027,144
Cash and cash equivalents at end of period	8,027,144	9,604,647

(Segment Information)

1. Year Ended December 31, 2023 (From January 1, 2023 to December 31, 2023) Information concerning net sales and profit or loss by reporting segment

Information concer	ning net sales	and profit or	· loss by repor	ting segment		(Thousands of yer
Reportable segments						
	Fastener	Assembly Machine	Control System	Medical	Total	Consolidated
Net sales Sales to external customers Intersegment sales and transfers	32,855,853	5,955,847 —	5,915,303	17,158	44,744,163	44,744,163
Total	32,855,853	5,955,847	5,915,303	17,158	44,744,163	44,744,163
Segment profit (loss)	1,625,972	822,071	278,449	(112,277)	2,614,216	2,614,216

Notes: Segment profit is adjusted for operating income reported in the consolidated statements of income.

2. Year Ended December 31, 2024 (From January 1, 2024 to December 31, 2024) Information concerning net sales and profit or loss by reporting segment

(Thousands of yen)

Reportable segments							
	Fastener	Assembly Machine	Control System	Medical	Total	Consolidated	
Net sales Sales to external customers Intersegment sales and transfers	33,664,099	6,642,724	6,743,363	19,760 —	47,069,948 —	47,069,948 —	
Total	33,664,099	6,642,724	6,743,363	19,760	47,069,948	47,069,948	
Segment profit (loss)	1,636,936	1,141,464	669,277	(120,998)	3,326,679	3,326,679	

Notes: Segment profit is adjusted for operating income reported in the consolidated statements of income.